BUDGET REQUEST FOR TAX COLLECTORS

I, <u>Benjamin F. Anderson</u>, the Tax Collector of <u>Okaloosa</u> County, Florida, certify the proposed budget for the period of October 1, 2015, through September 30, 2016, contains information that is an accurate presentation of our work program during this period and expenditures during prior periods (section 195.087, F.S.).

Benjamin f. Anderson

Tax Collector Signature

July 29, 2015

BUDGET REQUEST FOR TAX COLLECTORS SUMMARY OF THE 2015-16 BUDGET BY APPROPRIATION CATEGORY

OKALOOSA COUNTY

EXHIBIT A

	ACTUAL	APPROVED	ACTUAL		(INCREASE/D	ECREASE)	AMOUNT	(INCREASE/D	ECREASE)
	EXPENDITURES 2013-14	BUDGET 2014-15	EXPENDITURES 6/30/15	REQUEST 2015-16	AMOUNT	%	APPROVED 2015-16	AMOUNT	%
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)	(8)	(8a)
PERSONNEL SERVICES (Sch. 1-1A)	\$4,363,041	\$4,805,382	\$3,322,923	\$4,999,160	\$193,778	4.03%			
OPERATING EXPENSES (Sch. II)	\$1,132,849	\$1,086,886	\$834,896	\$1,095,181	\$8,295	0.76%			
OPERATING CAPITAL OUTLAY (Sch. III)	\$72,568	\$245,976	\$20,943	\$383,000	\$137,024	55.71%			
TOTAL EXPENDITURES	\$5,568,458	\$6,138,244	\$4,178,762	\$6,477,341	\$339,097	5.52%			
NUMBER OF POSITIONS		80		82	2	2.5%			
					COL (5) - (3)	COL (6) / (3)			

OKALOOSA

DOR USE ONLY

				REQUESTED INCREASES			A	PPROVE	ED INCRE	ASES	
Pos.	Position	Annual Rate	Position				Annual Rate				Annual Rate
No.	Classification	9/30/15	Designation	Guideline	Other	Funding	9/30/16	Guideline	Other	Funding	9/30/16
(1)	(2)	(3)	(3a)	(4a)	(4b)	(5)	(6)	(7a)	(7b)	(8)	(9)
1	Official	\$129,152				\$129,152	129,152				
2	Chief Operations Officer	86,400	S	1,000		87,400	87,400				
3	Chief Financial Officer	86,400	S	1,000		87,400	87,400				
4	Chief Information Officer	86,400	S	1,000		87,400	87,400				
5	Finance Administrator	70,575	D	1,000		71,575	71,575				
6	Customer Service Agent	31,553		1,000		32,553	32,553				
7	Chief Branch Operations Officer	94,600	S	1,000		95,600	95,600				
8	Branch Manager	50,800		1,000		51,800	51,800				
9	Director of Tax Department Customer Service Agent		V			23,933	31,710				
10	Branch Manager	50,800		1,000		51,800	51,800				
11	Branch Administrator	49,657		1,000		50,657	50,657				
12	Director of Professional Development	48,744	R	1,000		49,744	49,744				
13	Tax Administrator	50,280		1,000		51,280	51,280				
14	Director of Field Services	50,280		1,000		51,280	51,280				
15	Finance Administrator	42,235		1,000		43,235	43,235				
16	Customer Service Agent	30,710		1,000		31,710	31,710				
17	Customer Service Agent	30,710		1,000		31,710	31,710				
18	Assistant Branch Manager	41,040		1,000		42,040	42,040				
19	Assistant Branch Manager	42,070		1,000		43,070	43,070				
20	Assistant Branch Manager	42,235		1,000		43,235	43,235				
21	Customer Service Supervisor	38,423		1,000		39,423	39,423				
22	Branch Manager	57,520		1,000		58,520	58,520				
23	Director of Community Relations	44,250		1,000		45,250	45,250				
24	Assistant Branch Manager	42,235		1,000		43,235	43,235				
25	Assistant Branch Manager	41,040		1,000		42,040	42,040				
26	Tax Analyst	35,061		1,000		36,061	36,061				
27	Customer Service Supervisor	35,860		1,000		36,860	35,860				
28	Customer Service Supervisor	35,860		1,000		36,860	36,860				
29	Senior Service Agent	31,740		1,000		32,740	32,740				
30	Customer Service Supervisor	36,272		1,000		37,272	37,272				
31	Customer Service Supervisor	35,860		1,000		36,860	36,860				
32	Tax Analyst	32,317		1,000		33,317	33,317				
33	Field Agent	31,740		1,000		32,740	32,740				
34	Customer Service Supervisor	35,860		1,000		36,860	36,860				
35	Senior Service Agent	31,807		1,000		32,807	32,807				
36	Senior Service Agent	31,740		1,000		32,740	32,740				
37	Customer Service Agent	30,710		1,000		31,710	31,710				

OKALOOSA

DOR USE ONLY

					REQUEST	ED INCREA	SES	A		ED INCRE	ASES
Pos.	Position	Annual Rate	Position				Annual Rate				Annual Rate
No.	Classification	9/30/15	Designation	Guideline	Other	Funding	9/30/16	Guideline	Other	Funding	9/30/16
(1)	(2)	(3)	(3a)	(4a)	(4b)	(5)	(6)	(7a)	(7b)	(8)	(9)
38	Senior Service Agent	31,740		1,000		32,740	32,740				
39	Customer Service Agent	30,710		1,000		31,710	31,710				
40	Customer Service Agent	30,710		1,000		31,710	31,710				
41	Customer Service Agent	30,710		1,000		31,710	31,710				
42	Customer Service Agent	30,710		1,000		31,710	31,710				
43	Customer Service Agent	30,710		1,000		31,710	31,710				
44	Customer Service Agent	30,710		1,000		31,710	31,710				
45	Executive Assistant	-	-	-	-	-	-				
46	Field Agent	31,740		1,000		32,740	32,740				
47	Customer Service Supervisor	40,057		1,000		41,057	41,057				
48	Customer Service Supervisor	35,860		1,000		36,860	36,860				
49	Customer Service Agent	30,710		1,000		31,710	31,710				
50	Customer Service Agent	30,710		1,000		31,710	31,710				
51	Customer Service Agent	30,710		1,000		31,710	31,710				
52	Customer Service Agent	30,710		1,000		31,710	31,710				
53	Finance Administrator	47,000		1,000		48,000	48,000				
54	Director of Human Resources	53,400		1,000		54,400	54,400				
55	IT Specialist	42,235		1,000		43,235	43,235				
56	Customer Service Supervisor	35,860		1,000		36,860	36,860				
57	Branch Manager	52,310		1,000		53,310	53,310				
58	Assistant Branch Manager	41,040		1,000		42,040	42,040				
59	Customer Service Agent	30,710		1,000		31,710	31,710				
60	Chief Administrative Officer	100,780	s	1,000		101,780	101,780				
61	Senior Service Agent	31,740		1,000		32,740	32,740				
62	Senior Service Agent	32,583		1,000		33,583	33,583				
63	Senior Service Agent	37,454		1,000		38,454	38,454				
64	Customer Service Supervisor	36,544		1,000		37,544	37,544				
65	Senior Service Agent	31,740		1,000		32,740	32,740				
66	Customer Service Agent	30,710		1,000		31,710	31,710				
67	Customer Service Agent	30,710		1,000		31,710	31,710				
68	Superintendent of Maintenance	35,860		1,000		36,860	36,860				
69	Branch Manager	51,100		1,000		52,100	52,100				
70	Customer Service Agent	30,710		1,000		31,710	31,710				
71	Customer Service Agent	30,710		1,000		31,710	31,710				
72	Customer Service Agent	30,710		1,000		31,710	31,710				
73	Customer Service Agent	30,710		1,000		31,710	31,710				
74	Customer Service Agent	30,710		1,000		31,710	31,710				

DETAIL OF SALARIES

SCHEDULE I

OKALOOSA

DOR USE ONLY

				REQUESTED INCREASES			APPROVED INCREASES				
Pos. No.	Position Classification	Annual Rate 9/30/15	Position Designation	Guideline	Other	Funding	Annual Rate 9/30/16	Guideline	Other	Funding	Annual Rate 9/30/16
(1)	(2)	(3)	(3a)	(4a)	(4b)	(5)	(6)	(7a)	(7b)	(8)	(9)
75	Customer Service Agent	30,710		1,000		31,710	31,710				
76	Customer Service Agent	30,710		1,000		31,710	31,710				
77	Customer Service Agent	30,710		1,000		31,710	31,710				
78	Customer Service Agent	30,710		1,000		31,710	31,710				
79	Customer Service Agent	30,710		1,000		31,710	31,710				
80	Customer Service Agent	30,710		1,000		31,710	31,710				
81	Branch Manager	49,280		1,000		50,280	50,280				
New	Positions:										
82	Customer Service Agent	,				\$23,933	\$31,710				
83	Customer Service Agent					\$23,933	31,710				
1	Official	129,152				129,152	129,152				
79	Current Positions	3,169,147		78,000		3,271,080	3,277,857				
2	New Positions					47,866	63,420				
82	TOTAL	\$3,298,299		\$78,000		\$3,448,098	\$3,470,429				

DETAIL OF PERSONNEL SERVICES

SCHEDULE IA

OKALOOSA

	ACTUAL	APPROVED	ACTUAL		INCREASE/(DECREASE)		AMOUNT
	EXPENDITURES	BUDGET	EXPENDITURES	REQUEST	AMOUNT	0/0	APPROVED
OBJECT CODE	2013-14	2014-15	6/30/15	2015-16	AWOUNT	70	2015-16
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
PERSONNEL SERVICES:							
11 OFFICIAL	\$127,939	\$129,152	\$92,872	\$129,152			
12 EMPLOYEES (REGULAR)	3,013,758	3,169,147	2,238,009	3,318,946	149,799	4.73%	
13 EMPLOYEES (TEMPORARY)	45,042	49,600	39,643	51,966	2,366	4.77%	
14 OVERTIME							
15 SPECIAL PAY	37,727	87,500	59,017	86,877	(623)	-0.71%	
21 FICA							
2152 REGULAR	188,875	262,055	140,753	274,401	12,346	4.71%	
2153 OTHER	44,323		33,079				
22 RETIREMENT							
2251 OFFICIAL	45,827	55,845	40,158	54,593	(1,252)	-2.24%	
2252 EMPLOYEE	176,577	204,414	142,444	211,929	7,515	3.68%	
2253 SMS/SES	87,450	97,419	70,541	99,827	2,408	2.47%	
2254 DROP	14,657	8,820	6,396	9,380	560	6.35%	
23 LIFE & HEALTH INSURANCE	552,429	719,433	445,964	739,851	20,418	2.84%	
24 WORKER'S COMPENSATION	14,093	13,497	13,497	13,738	241	1.79%	
25 UNEMPLOYMENT COMP.	14,344	8,500	550	8,500			
TOTAL PERSONNEL SERVICES	\$4,363,041	\$4,805,382	\$3,322,923	\$4,999,160	193,778	4.03%	

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Col. (5) - (3)

Col. (6) / (3)

Col.(2) Ex. A

Col. (3) Ex. A

Col. (4) Ex. A

Col. (5) Ex. A

DETAIL OF OPERATING EXPENSES

SCHEDULE II

	ACTUAL	APPROVED	ACTUAL		INCREASE/	(DECREASE)	AMOUNT
	EXPENDITURES	BUDGET	EXPENDITURES	REQUEST	AMOUNT	0/0	APPROVED
OBJECT CODE	2013-14	2014-15	6/30/15	2015-16	AMOUNT	70	2015-16
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
OPERATING EXPENSES:							
31 PROFESSIONAL SERVICES							
3151 E.D.P.	\$17,554	\$20,022	\$9,066	\$17,022	(\$3,000)	-14.98%	
3154 LEGAL	18,010	\$38,450	19,665	45,790	7,340	19.09%	
3159 OTHER		\$16,000	12,000		(16,000)	-100.00%	
32 ACCOUNTING & AUDITING		\$11,500		10,000	(1,500)	-13.04%	
33 COURT REPORTER							
34 OTHER CONTRACTUAL							
40 TRAVEL	30,479	47,091	12,869	45,208	(1,883)	-4.00%	
41 COMMUNICATIONS	9,176	12,600	6,952	11,292	(1,308)	-10.38%	
42 TRANSPORTATION							
4251 POSTAGE	148,382	124,315	60,447	127,861	3,546	2.85%	
4252 FREIGHT							
43 UTILITIES	43,658	48,780	29,914	75,900	27,120	55.60%	
44 RENTALS & LEASES							
4451 OFFICE EQUIPMENT	17,158	17,240	13,157	19,720	2,480	14.39%	
4452 VEHICLES							
4453 OFFICE SPACE	249,232	85,800	215,422	73,500	(12,300)	-14.34%	
4454 E.D.P.							
45 INSURANCE & SURETY	80,822	84,905	81,188	87,810	2,905	3.42%	_

DETAIL OF OPERATING EXPENSES (CONT.)

SCHEDULE II

Col. (6) / (3)

	ACTUAL	APPROVED	ACTUAL		INCREASE/	(DECREASE)	AMOUNT
	EXPENDITURES	BUDGET	EXPENDITURES	REQUEST	AMOUNT	0/0	APPROVED
OBJECT CODE	2013-14	2014-15	6/30/15	2015-16	721/20 07/12	70	2015-16
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
46 REPAIR & MAINTENANCE							
4651 OFFICE EQUIPMENT	\$127	\$1,160	\$336	\$1,920	\$760	65.52%	
4652 VEHICLES	3,270	5,500	1,057	5,400	(100)	-1.82%	
4653 OFFICE SPACE	13,363	8,120	3,917	16,240	8,120	100.00%	
4654 E.D.P.	362,793	387,844	315,236	375,225	(12,619)	-3.25%	
47 PRINTING & BINDING							
48 PROMOTIONAL		2,000	345		(2,000)	-100.00%	
49 OTHER CURRENT CHARGES							
4951 LEGAL ADVERTISEMENTS	16,268	25,100	17,670	25,535	435	1.73%	
4959 OTHER							
51 OFFICE SUPPLIES							
52 OPERATING SUPPLIES	90,816	119,513	21,351	126,195	6,682	5.59%	
54 BOOKS & PUBLICATIONS							
5451 BOOKS							
5452 SUBSCRIPTIONS							
5453 EDUCATION	20,592	15,050	1,720	13,700	(1,350)	-8.97%	
5454 DUES/MEMBERSHIPS	11,149	15,896	12,584	16,863	967	6.08%	
TOTAL OPERATING EXPENSES	\$1,132,849	\$1,086,886	\$834,896	\$1,095,181	8,295	0.76%	

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Col. (2) Ex. A Col. (3) Ex. A Col. (4) Ex. A Col. (5) Ex. A.

DETAIL OF OPERATING CAPITAL OUTLAY

SCHEDULE III

OKALOOSA

	ACTUAL	APPROVED	ACTUAL		INCREASE/((DECREASE)	AMOUNT
	EXPENDITURES	BUDGET	EXPENDITURES	REQUEST	AMOUNT	0/0	APPROVED
OBJECT CODE	2013-14	2014-15	6/30/15	2015-16	MWIOCIVI	70	2015-16
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
CAPITAL OUTLAY:							
64 MACHINERY & EQUIPMENT							
61 LAND							
62 BUILDINGS		\$175,000	\$5,716	\$325,000	\$150,000	85.71%	
6451 E.D.P.	\$45,712	35,476		13,000	(\$22,476)	-63.36%	
6452 OFFICE FURNITURE	4,172	8,000	3,223	28,000	\$20,000	250.00%	
6453 OFFICE EQUIPMENT	2,094	7,500			(\$7,500)	-100.00%	
6454 VEHICLES	20,590	20,000			(\$20,000)	-100.00%	
66 BOOKS							
68 INTANGIBLE ASSETS (SOFTWARE)			12,004	\$17,000	\$17,000		
TOTAL CAPITAL OUTLAY	\$72,568	\$245,976	\$20,943	\$383,000	\$137,024	55.71%	

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Col. (2) Ex. A Col. (3) Ex. A Col. (4) Ex. A Col. (5) Ex. A.

OPERATING CAPITAL OUTLAY (CONT.) DETAIL OF EQUIPMENT REQUESTED

OKALOOSA

SCHEDULE III A

INSTALLMENT PURCHASES

	TOTAL CONTRACT	MONTH AND YEAR	LENGTH OF	REQUEST
ITEM	COST	PURCHASED	CONTRACT	2015-16

OTHER CAPITAL ITEMS

ITEM	UNIT PRICE	QUANTITY	REPLACE	NEW	REQUEST 2015-16
Modular Furniture for Niceville Office	\$25,000	1	1		\$25,000
Boardroom table for Shalimar Office	3,000	1	1		3,000
Network switch for Niceville Office	13,000	1		1	13,000
Office 365	200	85	85		17,000
Loan Payments for Niceville Building	17,500	12		12	210,000
Renovations (buildout) for Niceville Building	75,000	1		1	75,000
cabling for Niceville Building	40,000	1		1	40,000

STATEMENT OF COMMISSIONS AND EXPENDITURES

OKALOOSA EXHIBIT B

	ACTUAL	ACTUAL	ESTIMATED	TOTAL	ESTIMATED
DESCRIPTION	10/01/13 - 09/30/14	10/01/14 - 06/30/15	07/01/15 - 09/30/15	2014 - 2015	2015 - 2016
(1)	(2)	(3)	(3a)	(3b)	(4)
Commissions:					
State					
Motor Vehicles	902,291	627,318	293,585	920,903	925,000
Environmental Protection					
Game and Fish	21,663	12,893	9,376	22,269	22,500
Sales Tax	10,891	7,331	3,570	10,901	11,500
Drivers License	397,469	247,569	138,375	385,944	410,000
County	3,120,646	3,195,304	15,345	3,210,649	3,331,064
Districts	364,039	390,162		390,162	405,000
Tax Sale	271,746	295,741		295,741	325,000
Advertisements	16,141	23,751	770	24,521	25,000
Business Tax Receipts	94,911	29,144	65,124	94,268	100,000
Tourist Tax	442,267	175,590	287,664	463,254	475,000
Other - List					
Interest (Earned)	62,383	64,912	8,099	73,011	25,000
Miscellaneous Income	14,251	10,549	4,104	14,653	15,000
Branch Fees	159,517	111,558	50,684	162,242	165,000
Tax Related Fees	108,616	73,276	23,900	97,176	100,000
Birth Certificate Fees	14,413	8,313	5,500	13,813	15,000
Concealed Weapons	1,188	23,430	8,500	31,930	35,000
Rents & Royalties		23,547	16,500	40,047	150,000
Total Commissions	\$6,002,432	\$5,320,388	\$931,096	\$6,251,484	\$6,535,064
Less Total Expenditures/Budget		\$6,138,244		\$6,138,244	\$6,477,341
Balance	\$6,002,432	(\$817,856)	\$931,096	\$113,240	\$57,723

Col. (3) + (3A)

JUSTIFICATION SHEET

OF	BJECT CODE		AMOUNT	
			OF INCREASE	
NUMBER	NAME	SCHEDULE	(DECREASE)	JUSTIFICATION
11	Official	1A		Salary set by FS 145.11. No increase because no estimate was provided at time of budget submittal. Adjustments will be made by DOR upon receipt of final factors.
12	Employees (Regular)	1A	149,799.00	\$1,000 across the board COLA for 78 employees (\$78,000). Funding (9 months) for previous vacant position #9 (\$23,933). 2 new positions requested with funding for 9 months (\$47,866).
13	Employees (Temporary)	1A	2,366.00	Temp services will be used to perform functions at a reduced costs. 2 part time agents, 50 hours payperiod at \$15.187 per hour, performing clerical duties. 1 part time agent, 40 hours per payperiod at \$12.00 per hour, performing clerical duties. *Pay periods are biweekly.
15	Special Pay	1A	(623.00)	Certification Pay for Course Completion / 56 employees @ \$1,250, 4 employees @ \$938, and 5 employees @ \$625 total \$76,877, not including the Tax Collector (see attached certification worksheet). Annual leave payout for employees' separation (\$10,000).
2152	FICA Regular	1A	12,346.00	7.65% of total salaries plus special pay (\$3,586,941)
2251	Retirement - Official	1A	(1,252.00)	42.27% of official salary (\$129,152)
2252	Retirement - Employee	1A		7.26% of total employee salary (\$3,318,946), plus Temporary pay (\$51,966), plus special pay (\$86,877), less SMSC employee's salary pos. #2,3,4,7,60 (\$459,580) & DROP employee salary pos. #5 (\$71,575), less certification pay for SMSC and DROP (\$7,500). (\$2,919,134)
2253	Retirement - SMS/SES	1A		21.43% of total SMSC salary pos. #2,3,4,7,60 (\$459,580), plus certification pay (\$6,250). (\$465,830)
2254	Retirement - Drop	1A	560.00	12.88% of total DROP salary pos. #5 (\$71,575), plus certification pay (\$1,250). (\$72,825)

23	Life & Health Insurance	1A	Health - 3% increase in premium amount, 79 employees for 12 months (\$683,025), 3 employees for 8 months (\$17,292), \$700,317; Dental - 5% increase in premium amount, 79 employees for 12 months (\$20,742), 3 employees for 8 months (\$525), \$21,267; Life/LTD - 0% change in premium amount, 79 employees for 12 months (\$9,233), 3 employees for 8 months (\$234), \$9,467. *Amounts are per year. Also included is \$8,800 for employee assistance program, identity theft protection, and drug tests.
24	Worker's Compensation	1A	241.00 Amount quoted by BoCC
25	Unemployment Comp.	1A	estimate of expected claims for unemployment based on actual FY15 expenses and projected FY16 expenses.
3151	Electronic Data Processing	II	internet/cable services, Symantec AV, SKYPE, Webex, (3,000.00) Exchange 2013, bankruptcy software license, Accruint software license
3154	Prof. Services - Legal	II	Bankruptcy, Personnel Issues, TPP tax warrants, Contract reviews, TDT, Clerk of Court case warrants, and legal retainer fees
3159	Prof. Services - Other	II	(16,000.00)
32	Accounting & Auditing	II	(1,500.00) auditing services to include expenses associated with IT penetration audit
40	Travel	II	in-county and out of county travel to include all mileage, per diem, lodging, and misc travel expenses. Also includes travel for Field Enforcement Agents and Administrative personnel. See attached travel worksheet.
41	Communications	II	(1,308.00) phone/wireless service.
4251	Postage	II	Postage for DMV renewals, BTR, TDT mailouts, metered mail, 3,546.00 certified mail, and priority letters. See attached postage worksheet.
43	Utilities	II	electric, natural gas, and water/sewer for Niceville and Destin 27,120.00 office locations. (Oct -Dec Niceville has 2 locations) New Niceville location is larger
4451	R/L Office Equipment	II	2,480.00 postage machine, letter opener, and copy machines
4453	R/L Office Space	II	rent (October - December) for Niceville office. Based on CPI data, minimum 3%. Includes property taxes.
45	Insurance & Surety	II	property/liability insurance quoted by BCC plus additional for 2,905.00 new Niceville building, association insurance for Destin office, and notary renewals (5)
4651	R/M Office Equipment	II	760.00 repairs to vault, safes, typewriters, etc.
4652	R/M Vehicles	II	(100.00) cleaning and preventative maintenance of vehicle fleet
4653	R/M Office Space	II	alarm monitoring, carpet cleaning, fire alarm monitoring, 8,120.00 landscaping services (Niceville location), A/C maintenance, elevator maintenance, and misc office repairs

4654	R/M E.D.P.	II	(12,619.00)	TaxSys (4% contractual increase), RTL Highspeed maintenance, Qflow maintenance, TIG phone system maintenance, BUCS/Chips, Cisco Smartnet maintenance, Trivantis, Survey Monkey, Barracuda Spam, WaveNet, HP server maint., website maint., PBL scorecard, Appointment software maintenance, disaster recovery
48	Promotional	II	(2,000.00)	
4951	Legal Advertisements	II	435.00	open roll and delinquent roll ad and community outreach advertising
52	Operating Supplies	II	6,682.00	office supplies, envelopes, letterhead, toner cartridges, paper, computers, printers, scanners, UPS, USB drives, computer equipment, janitorial supplies, tax bills, BTR vending decals, BTR forms, fish charts, business cards, comment cards, chairs/furniture for Shalimar and Niceville locations.
5453	Education	II	(1,350.00)	registration fees for various education. See attached education worksheet
5454	Dues/Memberships	II	967.00	newspaper subscriptions, TC Dues, FABTO dues, FGFOA dues, IIA dues, city directories, NADA appraisal guides, Polk Motor Vehicle Guides, ID Checking Guides, News Service Florida, World Data and Statute books, labor law posters
62	Buildings	III	150,000.00	principal/interest debt service payments for Niceville Building (\$210,000), capital renovations and cabling to Niceville Building (\$115,000)
6451	Equipment E.D.P.	III	(22,476.00)	network switch for Niceville office
6452	Office Furniture	III	20,000.00	modular furniture for new Niceville location, boardroom table for Shalimar office
6453	Office Equipment	III	(7,500.00)	
6454	Vehicles	III	(20,000.00)	
68	Intangible Assets (Software)	III	17,000.00	upgrade to Office 365
CD AND TOTAL			¢220.007	
GRAND TOTAL			\$339,097	

OKALOOSA	PERMA	ANENT POSITION JU	USTIFICATION			
POSITION DATA:	POSITION NO.(S) POSITION TITLE	82, 83 Customer Service Agent	□ FULL-TIME	PART-TIME		
21111	ANNUAL RATE	\$31,710	SALARY FUNDING			
	Primary functions to be per Vehicle and vessel (title and tangible, current and deline	l registration renewals), hu		<u> </u>		
	weapons	uent), business taxes, Driv	er License services, birth c	ertificates, concealed		
LOCATION:	Position to be assigned to: Department or Section:	Crestview, Niceville Branch office	Main or Satellite Office:	Both		
WORKLOAD:	Current direct workload in Responsible for vehicle and licenses, collecting tax payn	vessel registration/renew				
	business tax receipts, full D					
	services	,	,	1		
	# of positions currently per Full-Time Part-Time	28 1	Mon. Hrs. Mon. Hrs.	_		
	Temporary		Mon. Hrs.	# of Months:		
	Direct Overtime		Mon. Hrs.			
	Current direct workload per position:					
	Estimated increased worklo					
	Additional stations added in Crestview (1) and Niceville (2 - new location) as well as additional services					
	being offered including birth certificates and concealed weapons.					
NEED:	Describe the need for the po- alternatives such as reorgar additional temporary emplo	nization or shifting of respo	onsibilities within your cui	rrent framework,		
	In March of 2013 we opened a new branch office on Hurlburt Air Force base and did not request an increase					
	in positions at that time. We had hoped to absorb the additional office with current staffing numbers, but					
	with added services (birth certificates and concealed weapons) and the recent purchase of our larger					
	Niceville facility, our current staffing is not adequate. We constantly monitor the average wait time per					
	customer as a metric in our		Ü			
	times have continued to soar, averaging as high as 23 minutes, and our lobbies have remained full					
	during this 21/2 year perio					
	all tasks, ie. Vehicle and ves					
	The added permanent posis	stions are necessary to pro	vide the quality customer s	service our customers expect.		
	-					
	TOTAL CURRENT VACA	NCIES	0			

EMPLOYEE CERTIFICATION WORKSHEET

CURRENT	DESIGNATIONS 2015-16			
POS.				ANNUAL
NO.	POSITION TITLE	EMPLOYEE NAME	DATE	AMOUNT
1	Tax Collector	Anderson, Ben	2013	\$1,250
60	Chief Administrative Officer	Harkins, Jim	1995	\$1,250
5	Finance Administrator	Owens, Paula	1996	\$1,250
7	Chief Branch Operations Officer	Gillepsie, Theresa	1996	\$1,250
3	Chief Financial Officer	Holguin, Keri	2000	\$1,250
22	Branch Manager	Davenport, Cristina	2001	\$1,250
24	Assistant Branch Manager	Dabney, Sarah	2004	\$1,250
4	Chief Information Officer	Parsons, Eric	2005	\$1,250
20	Assistant Branch Manager	Hlavaty, Angela	2006	\$1,250
63	Senior Service Agent	Knight, Patricia	2006	\$1,250
47	Customer Service Supervisor	Childs, Heath	2006	\$1,250
69	Branch Manager	Mellott, Cherrylyn	2006	\$1,250
2	Chief Operations Officer	Holguin, John	2008	\$1,250
8	Branch Manager	O'Neill, Carolyn	2008	\$1,250
14	Director of Field Services	Allen, Josh	2004	\$1,250
57	Branch Manager	Allmon, Alice	2004	\$1,250
10	Branch Manager	Wiley, Neena	2008	\$1,250
12	Director of Professional Development	Holcomb, Carolyn	2010	\$1,250
25	Assistant Branch Manager	Vaughan, Nichole	2010	\$1,250
18	Assistant Branch Manager	Castro, Jenny	2011	\$1,250
81	Branch Manager	Grissom, Lindsey	2011	\$1,250
13	Tax Administrator	Gordon, Justin	2014	\$1,250
64	Customer Service Supervisor	Hill, Krystal	2014	\$1,250
21	Customer Service Supervisor	Smith, Debra	2014	\$1,250
30	Customer Service Supervisor	Twele, Esther	2014	\$1,250
55	IT Specialist	Miller, Edgar	2014	\$1,250
31	Customer Service Supervisor	Isaac, Rebecca	2014	\$1,250
27	Customer Service Supervisor	Stringer, Sheila	2014	\$1,250
28	Customer Service Supervisor	Shoubaki, Theresa	2014	\$1,250
15	Finance Administrator	Leach, Jennifer	2014	\$1,250
56	Customer Service Supervisor	Rowell, Wendy	2015	\$1,250
58	Assistant Branch Manager	Austin, Kiesha	2015	\$1,250
62	Senior Service Agent	Crawford, Brandy	2015	\$1,250
65	Senior Service Agent	Peoples, Kris	2015	\$1,250
35	Senior Service Agent	Hunt, Meredith	2015	\$1,250
29	Senior Service Agent	Moore, Kenua	2015	\$1,250
54	Director of Human Resources	Bruns, Shari	2015	\$1,250
6	Customer Service Agent	Riggs, Rebekah	2015	\$1,250
38	Senior Service Agent	Williams, Megen	2015	\$1,250
68	Superintendent of Maintenance	Smith, Karen	2015	\$1,250
43	Customer Service Agent	Sincarenco, Cheron	2015	\$1,250
61	Senior Service Agent	Ellis, April	2015	\$1,250
50	Customer Service Agent	Smith, Angie	2015	\$1,250
34	Customer Service Supervisor	Beale, Mark	2015	\$1,250
39	Customer Service Agent	Harrell, Michelle	2015	\$1,250
16	Customer Service Agent	Mattingly, Denise	2015	\$1,250

66	Customer Service Agent	Rukse, Darlene	2015	\$1,250
70	Customer Service Agent	Holcomb, Karen	2015	\$1,250
51	Customer Service Agent	Harlan, Christina	2015	\$1,250
32	Tax Agent	Hearne, Brandy	2015	\$1,250
17	Customer Service Agent	Haun, Charlene	2015	\$1,250
41	Customer Service Agent	Parker, Larry	2015	\$1,250
44	Customer Service Agent	Parker, Melanie	2015	\$1,250
26	Tax Agent	Herrington, Lauren	2015	\$1,250
46	Field Agent	Scott, Laura	2015	\$1,250
TOTAL CURI	RENT DESIGNATIONS			\$68,750
	NATIONS 2015-16			
POS.				PRORATED
NO.	POSITION TITLE	EMPLOYEE NAME	DATE	AMOUNT
36	Senior Service Agent	Perry, Cheri	2015/2016	\$1,250
53	Finance Administrator	Forcier, Tony	2015/2016	\$1,250
49	Customer Service Agent	Carper, Krystal	2015/2016	\$938
33	Field Agent	Finley, Carmen	2015/2016	\$938
52	Customer Service Agent	Koughan, Johnna	2015/2016	\$938
67	Customer Service Agent	Strombelline, Melissa	2015/2016	\$938
40	Customer Service Agent	Rice, Dorian	2015/2016	\$625
72	Customer Service Agent	Burgess, Natasha	2015/2016	\$625
59	Customer Service Agent	Griswold, Toni	2015/2016	\$625
42	Customer Service Agent	Huff, Stephanie	2015/2016	\$625
37	Customer Service Agent	Boutwell, Sheila	2015/2016	\$625
OTAL NEW	DESIGNATIONS			\$9,377

OKALOOSA		TRAV	EL WORKS	SHEET			
	LOCAL TRAV	EL FOR FIELI	O WORK & A	DMINISTRATI	VE DUTIES		
FIELD TRAVEL:							
Number of Field Employees	Mileage Reimbursement Rate	Total miles per employee		ield Travel 6,000	Employees Reimb. At Flat Rate	Flat Rate Amount per Employee	Total Flat Rate Reimb.
ADMINISTRATIVE TRAVEI			<u> </u>	,			
Number of Administrative Employees	Mileage Reimbursement Rate	Total miles per employee		nistrative Travel	Employees Reimb. At Flat Rate	Flat Rate Amount per Employee	Total Flat Rate Reimb.
10				CAL TRAVEL			\$10,500
	SC.	HOOL CONFI		OTHER TRAVE	Τ		•
SCHOOLS:	30	HOOL, CONTI	ENERGE OR	OTTLK TRAVE			
Name	City	No. of Employees Traveling	No. of Days Traveling	Total Transportation Cost per Event	Daily Room Cost per Employee	Daily Per Diem per Employee	TOTAL
TaxSys User Group	TBA	8	5	\$300	\$140	\$34	\$6,140
IT Workshops	TBA	4	4	\$125	\$120	\$34	\$2,109
Coalition Meetings	TBA	8	8	\$125	\$120	\$34	\$9,021
TOTAL							\$17,270
CONFERENCES:							
Name	City	No. of Employees Traveling	No. of Days Traveling	Total Transportation Cost per Event	Daily Room Cost per Employee	Daily Per Diem per Employee	TOTAL
Spring TC Education Forum	TBA	4	4	\$150	\$140	\$41	\$2,486
Fall TC Education Forum	TBA	8	5	\$600	\$140	\$41	\$6,720
FABTO Conference	TBA	3	5	\$300	\$140	\$41	\$2,595
FGFOA Conference	TBA	1	5	\$150	\$140	\$41	\$915
FTDTA Conference	TBA	4	5	\$300	\$140	\$41	\$3,360
TOTAL							\$16,076
OTHER:							, ,
Type of Trav	zol	No. of Employees Traveling	No. of Days Traveling	Total Transportation Cost per Event	Daily Room Cost per Employee	Daily Per Diem per Employee	TOTAL
Legislative		Traveling 1	4	\$125	\$140	\$34	\$681
FTCA Execut:		1	4	\$125	\$140	\$34	\$681
						, -	1
TOTAL							\$1,362
			TOTAL SCH	IOOL, CONFER	ENCE OR OT	HER TRAVEL	\$34,708
			TOTAL TRA	VEL REQUEST			\$45,208

POSTAGE WORKSHEET

Type of Mail	Number of Items	Postage Rate	Total
MASS MAILINGS:			
TAXES:			
Tax Notices - Real Property	105,658	0.51	\$53,886
Tax Notices - Personal Property	12,919	0.51	\$6,589
Reminder Notices - Real & Personal Property	7,149	0.51	\$3,646
Installment Notices	9,572	0.59	\$5,647
Informational Notice to Mortgagor	261	0.51	\$133
TAGS AND REGISTRATIONS:			
Motor Vehicles	207,500	0.49	\$101,675
OTHER: (Specify Type)			
Business Tax Receipts	14,000	0.49	\$6,860
Tourist Tax	5,000	0.49	\$2,450
	·		. ,
Amount Reimbursed by County for Tax Mailings:			(\$70,000)
Amount Remibursed by County for Tax Mainings.			(\$70,000)
TOTAL MACCINALISMO			ф 110 000
TOTAL MASS MAILINGS			\$110,886
CENTED AT CORDECTION DENCE			
GENERAL CORRESPONDENCE			
Metered Mail	27,500	\$0.49	\$13,475
Priority Mail / Certified Mail	Fluctuating	Variable	\$3,500
TOTAL GENERAL CORRESPONDENCE			\$16,975
TOTAL POSTAGE REQUEST		ı	\$127,861
~			. ,

WORKS	SHOPS Suition 175 900 150	Texts	Number Attending Number Attending 4 2 4	TOTAL \$700 \$1,800 \$600
WORKS	SHOPS Tuition 175 900 150	Texts	Number Attending 4	TOTAL \$700 \$1,800 \$600
le	fuition 175 900 150		Attending 4 2	\$700 \$1,800 \$600
le	fuition 175 900 150		Attending 4 2	\$700 \$1,800 \$600
le	fuition 175 900 150		Attending 4 2	\$700 \$1,800 \$600
le	fuition 175 900 150		Attending 4 2	\$700 \$1,800 \$600
le	175 900 150		4 2	\$700 \$1,800 \$600
	900		2	\$1,800 \$600
	150			\$600
IFERENCES A			4	
IFERENCES A	AND SEM			\$3,100
IFERENCES A	AND SEM			\$3,100
IFERENCES A	AND SEM			
ı		INARS		
		1	Number	
T	uition	Texts	Attending	TOTAL
	225		4	\$900
	225		8	\$1,800
	250		3	\$750
	250		1	\$250
			4	\$900
9	75		4	\$300
				\$4,900
			Number	
T		Texts	Attending	TOTAL
				\$1,200
	60		75	\$4,500
			+	
				\$5,700
	T	225 250 250 250 225	225 250 250 225 225 2 75 Tuition Texts 150	225 8

Contract Worksheet

OKALOOSA FY 2015-16

OBJECT			ANNUAL
CODE	VENDOR NAME	PURPOSE OF CONTRACT	AMOUNT
4451	Copy Products Company	copy machine lease	\$15,0
4451	MailFinance	postage meter lease	\$4,7
4453	Ruckel Properties	Niceville office lease terminating Dec. 31, 2015	\$73,5
4654	Grant Street Goup	Tax Collection and Billing system (TaxSys)	\$281,4
4654	ACF Technologies	Maintenance contract for Q-Flow (ticketing and queuing customers)	\$15,5
4654	RT Lawrence	Maintenance contract for high speed processors	\$17,0
4654	Competitive Solutions, Inc.	PBL ScoreCard Business Management Software	\$4,3
4654	Donald R. Frey & Company	Annual maintenance for Accounting software (BUCS budgetary control system / CHIPS payroll system)	\$9,5
62	Summit Bank	principal/interest debt service payments for Niceville building purchase	\$210,0
	+	+	
		+	
		+	
	1	†	
RAND TOTA	AL .		\$631,

VEHICLE INVENTORY FORM

OKALOOSA

2015-16

		Year Leased or		
Vehicle Make	Model	Purchased	Mileage	Assigned Work Unit
2008 Ford	Expedition	2008	91946	Field
2006 Ford	Expedition	2006	87786	Field
2006 Ford	Explorer	2006	53157	Ft Walton Beach Office
2008 Ford	Expedition	2008	72391	Ft Walton Beach Office
2011 Toyt	Scion	2012	31299	Maintenance
2012 Toyt	Scion	2013	21646	Field
2012 Toyt	Sienna	2014	32730	Ft Walton Beach Office

DATA PROCESSING PURCHASE JUSTIFICATION

OTHIEGOSII					
			LENGTH OF	COST	
ITEM	NUMBER	MAKE AND	PAYMENT	FOR FISCAL	
REQUESTED	REQUESTED	MODEL NUMBER	SCHEDULE	YEAR 2015-16	FULL COST
Network switch	1	WS-C3560X-48P-E		\$13,000	\$13,000
Check One Below:					
REPLACEMENT OF EXISTIN	IG EQUIPMENT		ADDITIONAL E	QUIPMENT [<u>′</u>
STATEMENT OF NEED: To					
Network switch would provi					nmunication
between multiple devices on	our computer netwo	rk, ie. Servers, desktop comp	uters, and periphe	ral equipment.	
					-
HOW LONG WILL THIS PU	JRCHASE FULFILL	THOSE NEEDS?			
Should be indefinite.					
					-
ADDITIONAL COMMENTS	S OR PERTINENT I	INFORMATION			

73 Eglin Pkwy N.E., Suite 111 Fort Walton Beach, FL 32548

302 N. Wilson Street, Suite 101 Crestview, FL 32536

> 506 Highway 85 North Niceville, FL 32578



4012 Commons Dr. West, Unit 122 Destin, FL 32541

> 310 Van Matre Ave. Suite 155, Building 210 Eglin AFB, FL 32542

(850) 689-5700 (850) 651-7300

OKALOOSA COUNTY TAX COLLECTOR

www.okaloosatax.com

Comprehensive Plan

The Okaloosa County Tax Collector's office operates in a RedHat Linux, MSSQL and MySQL database environment with Windows 7 workstations. Currently, the software used on the tax and billing server is provided by Grantstreet Group. TAXSYS is a web based software for the collection and distribution of Taxes to include the Tourist Development Tax. Other systems include the Vital Statistics birth certificate issuance, Concealed Weapon License issuance, BUCS Accounting, Axis Camera system, High Speed Processor, QFLOW numbering system. OCTC servers operate on Server 2008.

As an Agent for various state agencies, these combined systems are used to process Driver Licenses, Motor Vehicle transactions and various other state functions while providing a connection into shared interfaces for cashiering within TaxSys using Payment Express, Renew Express(Motor Vehicle renewal), and Deed Express. Currently 7 Tax Collector offices provide driver license services while Niceville is the only office to offer road testing.

Goal:

To keep existing printers and servers operating past the estimated life, repair parts have been purchased for in house repair as they fail. Replacement of printer only if repair does not work.

2015-2016

Update Antivirus
Continue training regimen for IT department
Website redesign for mobile capability
Webserver replacement
Replace management department laptops
Upgrade Spam filter
Upgrade to Office 365
Replacement of receipt printers on counters (Repaired 12 during FY14-15)

2016-2017

Update Antivirus
Replace HP450 laptops
Continue training regimen for IT department
Renew SSL Certificates for the website as well as exchange server.
BUCS Server upgrade
Domain Server replacement
Update Antivirus
Continue training regimen for IT department
Replace aging servers (HP DL320G5)

2017-2018

Update Antivirus Camera Server Replacement

DETAIL OF VACANT POSITIONS

Pos.	Position	Annual Rate	# Days
No.	Classification	9/30/15	Vacant
9	Director of Tax Department	79,310	position was vacant during FY15
	requesting position classification nam	e change and funding f	or 9 months. Annual rate is
*	decreasing to \$31,710		

 $^{\ ^* \}textit{Please insert additional lines if necessary}.$

2015-16 Tax Collector						
OKALOOSA						
ETE D., A alimit.	Estimated	Estimated Annual				
FTE By Activity	FTE	Transactions				
Property Tax		110,580.00				
DMV		350,449.00				
Game & Fish		5,725.00				
BTR		13,172.00				
Drivers License	68.00	75,356.00				
Birth Certificate		2,563.00				
Tourist Tax		9,487.00				
Concealed Weapons		1,233.00				
Miscellaneous (list)		112,271.00				
Administrative	14.00					
Total	82.00	680,836.00				

List Miscellaneous activities below:

Includes number of calls answered by Customer Service and Processing Center.

^{*}Annual Transactions based on 7/1/14 - 6/30/15

SUMMARY OF REDUCTIONS REQUEST

TAX COLLECTOR OKALOOSA

APPROPRIATION CATEGORY	APPROVED BUDGET	BUDGET Reductions Requested by the COUNTY			Reductions Reflected in REQUEST		
	2014-15	2015-16	AMOUNT %		AMOUNT	0/0	
PERSONNEL SERVICES (Sch. 1-1A)	4,805,382	4,999,160			193,778	4.0%	
OPERATING EXPENSES (Sch. II)	1,086,886	1,095,181			8,295	0.8%	
OPERATING CAPITAL OUTLAY (Sch. III)	245,976	383,000			137,024	55.7%	
TOTAL EXPENDITURES	\$6,138,244	\$6,477,341			\$339,097	5.5%	
NUMBER OF POSITIONS	80	82			2	2.5%	

^{*} Please use the Reductions Justification tab to clarify any deviation in the reductions requested by the county and the reductions reflected in the budget request.

SUMMARY OF REDUCTIONS REQUEST JUSTIFICATION SHEET

APPROPRIATION CATEGORY	AMOUNT OF VARIANCE	JUSTIFICATION
	40	
GRAND TOTAL	\$0	



June 26, 2015

MEMORANDUM

TO: All County Fee Officer Tax Collectors

FROM: Property Tax Oversight Program

SUBJECT: Budget Update

As you prepare for your August 1st budget submission, please refer to the information listed in this document to assist you with your budget preparation. Budget Forms and workbooks are posted on our website and can be found at http://dor.myflorida.com/dor/property/cofficials/

The Legislature did not adopt pay raises for State Employees, and did not change state employee health insurance or employee retirement contribution rates.

Senate Bill 2512A provides new employer retirement contribution rates for fiscal year 2015-16 as listed below.

SB2512A- Enrolled

		Unfunded			Total Employer Contribution Rate		Total Contribution
Retirement Class	Contribution Rate	Actuarial Liability	Admin. Fee	HIS Subsidy	Effective 7/1/15	Employee Contribution	Submitted to Retirement
Regular	Rate	Liability	rec	Substay	7/1/13	Continuation	Retirement
Employee	2.91%	2.65%	0.04%	1.66%	7.26%	3.00%	10.26%
SMS	4.32%	15.41%	0.04%	1.66%	21.43%	3.00%	24.43%
County Official	8.48%	32.09%	0.04%	1.66%	42.27%	3.00%	45.27%
DROP	4.10%	7.12%	0.00%	1.66%	12.88%	0.00%	12.88%

If you have any questions, please contact Cathy Galavis at (850) 617-8845.

cc: Board of County Commissioners



Board of County Commissioners Risk Management

May 15, 2015

Mr. Ben Anderson Tax Collector 302 N. Wilson Street, Ste. 201 Crestview, FL 32536

Re: Insurance Costs for FY 2016 Budget

Dear Mr. Anderson:

Thank you for your continued participation in our self-insurance and employee benefit programs.

For the 2016 fiscal year, your allocation for Workers' Compensation is \$13,738. The allocation for 'other insurance' remains the same as for fiscal year 2015, \$69,809.

We recommend funding your benefits program using \$8,990 per employee. The County is projecting a 3% increase in Florida Blue Premiums for the coming year. The present plans, Blue Options 3769 (base plan) and Blue Options 3559 (buy up plan) will continue to be offered.

We are projecting an increase in the dental rate to \$21.88 per employee. Life and Long Term Disability rates should remain unchanged in the coming year. We plan on continuing the Flexible Spending Benefits Plan and do not foresee any changes to the plan.

We continue in our efforts to control costs while providing the broadest possible coverage. If you have any questions concerning the program, please feel free to call me.

Sincerely,

Laura J. Porter Risk Manager



By KARI BARLOW

Print Page

Commission

July 15. 2015 4:19PM

5 things to know about Okaloosa County's budget

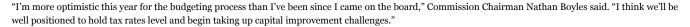
Okaloosa County's proposed 2015-16 budget keeps property tax rates level and includes a \$21 million increase over the current year.

The \$331 million spending plan includes \$325,000 in new positions, a \$500-per-employee pay increase and \$3.6 million in anticipated BP settlement funds.

A particular challenge in building this year's budget was \$1.6 million in unexpected state mandates, Okaloosa County Administrator John Hofstad said.

"These are costs we can't avoid," he said. "... These are cost obligations we have to meet for the state."

While spending is projected to increase by about 6.8 percent, the county also expects increased revenues from bed taxes, state sales taxes and property taxes.



Commissioners will take its final votes on the proposed 2015-16 budget at public hearings on Sept 3 and Sept. 15.



1. No tax increase

The budget is based on keeping the millage rate at its current rate of 3.4308 mills. (A mill is \$1 per \$1,000 of property value.)

2. Unfunded state mandates

The county will incur \$1.6 million in mandates from the state during the 2015-16 fiscal year. Included in that total is \$252,000 in Medicaid expansion, a \$200,000 increase in jail inmate healthcare, \$489,179 in Department of Juvenile Justice incarceration costs and a \$225,000 increase in elections costs related to the 2016 presidential election.

3. BP Settlement Money

If ultimately approved by a federal court, the county will receive \$3.6 million from BP in unsettled oil spill claims. In the proposed budget, County Administrator John Hofstad has placed about \$600,000 into the capital outlay budget and the remaining \$3 million into county reserves. Commissioners likely will use some portion of the \$3 million elsewhere in the budget.

4. Capital Projects

About \$550,000 has been allocated for a wide variety of projects that have been deferred in recent years. That list includes new or repaired roofs for the jail, the Brackin Street Sheriff's Office building, the north and south health department buildings and old Crestview hospital building; an expanded farmer's market in Fort Walton Beach, safety improvements at the courthouse annex extension and repairs at the old Fort Walton Beach Hospital building and public defender's office.

5. Law Enforcement Increase

Okaloosa County Sheriff Larry Ashley requested an 11 percent, or \$3.4 million, increase in funding for the 2015-16 fiscal year. Hofstad has recommended a 4.5 percent increase, or \$1.4 million.

"He has needs, and I understand that," Hofstad said. "We want to help him out and give him as much as possible. We simply just did not have \$3.4 million."

http://www.nwfdailynews.com/article/20150715/NEWS/150719906

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ORGANIZATIONAL CHART

